

## Case Study - National QIPP Programme 2017 /2018 Phase 1

### Challenge

NECS & SCW successfully collaborated with other CSUs to deliver support to CCGs nationwide, in order to close significant unidentified QIPP gaps and achieve robust and deliverable QIPP plans for 2017/18.

The QIPP Support Programme was an NHS England initiative to address the £400m national QIPP gap., to uncover QIPP opportunities and produce a comprehensive action focussed report at the end of the exercise.



### Tasks

NECS along with the other partners needed to establish a central Project Management Office and regional programme offices. NECS led the North's activity collaboratively with Deloitte across 13 CCGs in Yorkshire & Humberside accessing the deliverability of their 17/18 QIPP Plans, reviewing their QIPP Governance arrangements.

The team identified the CCGs' current QIPP targets (mapping changes to previous NHS England target submissions) and identified the CCGs' levels of unidentified QIPP.

A risk rating and deliverability assessment of each CCG's 17/18 QIPP plans against set criteria (concept and rationale, scheme ownership, capacity to deliver, planning, risk management and QIA, activity and finance and complexity of delivery)

Governance reviews were undertaken which assessed, rated and informed recommendations action plans of on the CCGs: QIPP Documentation, Stakeholder and Provider Engagement, Programme Management Capacity, Monitoring and Reporting and their planning cycle.

The team uncovered opportunities for the CCG using RightCare packs, the Menu of Opportunities and Central Analytics Data which focussed on opportunity areas in CHC, PLCV, Referral Management and MSK.

### Results

The co-delivery model provided NHS England with 1,015 days of support between early February and the end of April, with more than 170 people working on the programme at its peak.

Overall, the programme enabled NHS England to identify substantial new savings opportunities and gain greater assurance of existing plans and their current delivery status. The National Report delivered on conclusion identified common barriers to QIPP achievement so that NHS England could coordinate national as well as local initiatives to support improvement.

For CCGs, the programme offered significant support in developing more robust governance, delivery mechanisms and focussed delivery plans to improve benefits realisation.

Following this initial diagnostic and assurance process, NHS England commissioned the CSUs to support the second phase of the programme. The objectives are to scope the further work and support required for each CCG and to provide targeted delivery support to drive achievement of the QIPP plans prioritised in the first phase. This is currently in progress.