



# Workforce Race Equality Strategy (WRES) 2023

We foster a sense of belonging in everything we do, which is why we collaborated with colleagues to create our NECS Workforce Race Equality Strategy (WRES) 2023.



## Prevention & Support

### Zero-tolerance to bullying and harassment

- Extensive communications, engagement sessions and resources (physical and online).

### Safe Space conversations

- Co-produce and hold Safe Space forums.

### Inclusion Network

- To collaborate on the agendas / experiences of protected characteristic groups in NECS
- Feed back into NECS culture to promote inclusivity, for both our people and our policy.

### Success Measures

- Bullying, Harassment and Abuse (BHA) reporting
- Staff Survey
- WRES Colleague Experience Data
- Engagement with Safe Spaces
- Engagement with Network
- Colleague 'culture' feedback



## Recruitment & Retention

### Develop NECS' data analysis process

- Identify trends, patterns and areas for development from data sets e.g. National Staff Survey. Identify opportunities to improve diversity and inclusivity within NECS.

### Refresh & develop recruitment literature

- Collaboratively review the current recruitment literature, providing inclusive practice recommendations and updates for policies and procedure.

### Develop recruitment strategy and branding

- Targeted recruitment and resources to support inclusion & diversity in NECS.

### Success Measures

- Staff Survey: Colleague Experiences
- Recruitment and vacancy statistics
- ESR data (including outlining protected group characteristics)



## Training & Development

### ED&I training for leadership roles

- Executive & senior teams to attend ED&I Leadership training, to promote a 'top down' approach to inclusion within NECS, role modelling inclusive practices and behaviours.

### Extended ED&I training for managers

- Collaboratively review current model of CPD for new managers. Include additional modules e.g. Unconscious Bias, Intent versus Impact.

### Review ED&I training

- Collaboratively review the induction training for all colleagues; engagement from stakeholders at all levels of the organisation.

### Success Measures

- WRES Indicator scores
- ED&I agenda promotion in senior level meetings
- Staff Survey: Colleague Experience
- ESR Data: Protected Groups
- Recruitment & Retention statistics